### The 2024 Nonprofit Marketer's Compass

RKC





# A Call to Action 4 Beacons To Guide Nonprofit Marketers in 2024

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# This is it. Now is the time.

Pivotal moments beckon us as we head into 2024, and it requires us to shift our thinking and doing.

The tried-and-true methods of fundraising—which have serthe nonprofit sector for decades—are at a crucial turning point The strategies that once yielded success are no longer as effective in the current environment.

You might be thinking, "Not us. We're doing just fine."

Take a step back and consider the broader trends that have impacted our society at large and the nonprofit industry as whole:

- 20 million fewer U.S. households give to charities toda (source).
- This coincides with a decline in faith participation acr the nation (source).
- 10,000 Baby Boomers turn 65 each day with retirement beckoning (source).
- Trust in nonprofit organizations has hit an all-time lov (source).
- Donor participation has dropped for nine consecutive quarters (source).
- Digital adoption accelerated rapidly during the pander (source).
- Artificial intelligence has soared into the public sphere (source).
- Our sector faces pressures that are creating heightene levels of burnout for nonprofit marketers and fundrais (source).

	That's a lot of change. And it means we must adapt and meet this new environment.
rved pint.	The next generation of donors—Gen X—is stepping into prime giving years, and Millennials are right behind the groups behave and think differently from their predeces
	Digital platforms and technologies have reshaped how t donors interact with nonprofits.
a	In this digital era, our old communication paradigms—characterized by faceless logos, a one-size- approach to donor engagement and a primary focus on a offers—have lost their resonance. Moreover, this traditio
ay	approach often overlooks the well-being of fundraising employees, leading to burnout and inefficiency.
Cross	
nt	All of these factors combined are why RKD Group has been encouraging the nonprofit industry at large to <b>#quitbadfundraising</b> . But after you publicly quit, like we
W	so many do, what comes next?
9	You shift.
emic	For us, shifting includes both the inspiration (big idea) a application (everyday changes) that allow you to tackle
re	problems you face.
led .sers	Our commitment—to our clients and the broader market —is to put every ounce of energy toward improving how plan, whom you plan for and how you can accelerate performance to reach your goals.



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# We're done quitting.

Now, it's about our collective propensity to shift and accelerate.

Considering the inspiration—and application—we've decided to craft a compass to guide you as you seek to grow. The following four beacons will help you along your path into 2024 and beyond:

**Connect the Dots:** Next-generation success comes from putting more value on integrating data sources to enable a connected donor experience. This means taking steps to optimize both the pipes and what flows through them. First-party data. Plus. Marketecture. Plus. Winners in 2024 will emphasize a strategic enablement plan that connects these invaluable dots.

**Think Dimensionally:** Once you connect the dots, you can better understand your donors. This is about recognizing their context, interests, behaviors and motivations, as well as the values they share with your cause. Starting with a multi-dimensional view of our audience allows us to connect our tactics and campaigns into programs and experiences with higher relevance ... which drives greater value. Thinking dimensionally is about understanding the value and combinations that come from one new data point (not a quintillion) and how extra context offers you extra perspective so that you can understand your donors as people, not transactions. **Be You:** Understanding your donors helps in communication, but that's just one side of the equation. Authenticity and humanity must be at the heart of your interactions and how you tell the story of your mission, in big and small ways. Moving away from "corporate speak" and impersonal communication, you need to build trust and foster genuine connections with your audience—not just how you talk "at" them. This means engaging donors (and prospective donors) with compelling narratives, connected to culture and context of the moment that give them a thread to follow, making their journey with you more meaningful and memorable.

**Plan with Care:** The idea of evolution or transformation can feel overwhelming, especially in an industry where 68% of nonprofit leaders are concerned about burnout. As a leader ... as a fundraiser ... as a marketer ... you must think about the holistic well-being of your team and yourself—so that you can be your best in a pressure-filled environment. A key part of this is setting the right plan for growth that assesses where you are today and lays out a clear path to where you need to be. Balance your "moonshot" goal, think about the actionable steps you can take to make progress.

In the pages that follow, we will dive deeper into each of these beacons, providing insights and reflections to guide your nonprofit marketing decisions as you navigate the complexities of today's world.

The journey ahead is challenging, but with this compass, we can chart a course toward a more effective, empathetic and sustainable approach to nonprofit marketing and fundraising.





### the Dots

You've no doubt heard the expression that "data is the new oi But you may not realize that this saying was coined back in 2006.

Since then, the for-profit world has made leaps and bounds in how they use data. Meanwhile, far too many nonprofit organizations continue to invest in point solutions that solve specific problem but create yet another set of disparate data disconnected decision points.

As we enter 2024, nonprofit marketers and fundraisers find themselves at a moment.

The digital age is entering a new era of first-party data, thank in large part to recent privacy restrictions around third-party data. The key to future growth lies not just in gathering data from the right sources but in effectively organizing it and activating it to provide a better constituent experience.

This wealth of information, if harnessed correctly, can transform fundraising and marketing efforts, leading to more personalized donor relationships, efficient resource allocation and, ultimately, greater impact to the mission.

Let's break this all down into understanding where to get you data, how the right technology can help and what success loo like down the road.





oil."	<b>Adapting to the changing privacy rules of data</b> In order to play the game, you have to know the rules. An the data game, the rules are changing quickly.
in re a and	Tech giants like Google and Apple are redefining the rule around data collection and usage, emphasizing user priva and consent. Let's look at some recent changes that have gone into effect or will soon:
and	<ul> <li>Apple's iOS 14.5 update in 2021 required apps to ask for permission to track third-party activity (source)</li> <li>California's CPRA law went into effect in 2023, expansion consumer rights around their data (source).</li> <li>9 other states have enacted data privacy protectior</li> </ul>
.ks y	<ul> <li>legislation (source).</li> <li>Apple's iOS 15 update in 2021 limited data collection email marketing (source).</li> </ul>
re on	<ul> <li>Google replaced Universal Analytics in 2023 with the more limited GA4 (source).</li> <li>Apple's iOS 17 strips out personal identifiers and "fingerprinting" in URLs (source).</li> <li>Google has begun phasing out third-party cookies to 2024 (source).</li> </ul>
ur ooks	The "easy" button of tracking people's behavior across the is gone. These changes necessitate a shift in how nonprocollect and use data.
	It's no longer just about having a vast repository of data b about having the right data—data that is collected ethical with consent, and in compliance with the latest regulatic
	This shift calls for a re-evaluation of data strategies, ensu they are not only effective but also respectful of donor pr

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- suring rivacy. It also calls for the right technology to support those strategies.



## Connect the Dots

#### The role of 'marketecture' in data optimization

"Marketecture"—a blend of marketing and architecture—plays crucial role in this new data landscape. It refers to the strateg design of data systems, tech products and processes to support marketing objectives.

For nonprofits, this means building the right ecosystem that can handle diverse data sources (including first-party data) and integrate them seamlessly. This infrastructure should be agile, scalable and secure, enabling nonprofits to collect, analyze and act on data efficiently.

Effective marketecture is about creating a blueprint that aligns data collection and analysis with the organization's mission and fundraising goals. By doing so, nonprofits can ensure that their data strategy is not just robust but also relevant and focused.

Think about it. Donors interact with your organization in a wide range of ways, creating a wide range of data sources. Here are just a few examples:



How you connect or unify this data across these platforms is key to both understanding your constituents and communicating more effectively with them. If your marketecture platforms don't communicate with one another, you're stuck with data silos—and no clear understanding of your supporters.





s a gic ort	Think of it as a kitchen where different ingredients and are stored in the refrigerator, the pantry, the cabinets, etc you need to cook a meal, you grab the pots and pans, the the sides and the seasoning you need.
can	Your data needs to be in the same "room" where you can it when you need it, and it needs to be organized so you dit.
le,	

**Activating data for better fundraising and marketing** The integration of various data sources and the strategic use of marketecture culminate in a more dynamic and effective approach to fundraising and marketing.

Data-driven strategies enable nonprofits to target their efforts more effectively, focusing on high-potential donors and campaigns with the best return on investment. With clear insights into what works and what doesn't, nonprofits can also allocate their resources more wisely, investing in campaigns and channels that yield the best results.



As we enter 2024, it is evident that the nonprofits poised for future success will be those that effectively harness the power of their data. This involves not just collecting data but connecting the dots between different data sources, understanding the changing rules of data privacy and building a robust marketecture.

Ultimately, a data-driven approach leads to more successful fundraising efforts, allowing nonprofits to expand the reach and impact of their mission.

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## Think Dimensionally

Anyone who has gone through high school math and physics classes will understand that the more dimensions we add, th more complex the solution becomes.

For example, a basic chart starts with a specific point on an axis. Several points connected together can form a line acros the x-y plane. Then-if you want to get really complicated-y can add in a z axis for three-dimensional plots.

The more data points you add, the more possibilities emerge. And that's exactly the way nonprofit marketers and fundraise need to be thinking about how we communicate with our constituents.

Mass-market fundraising has traditionally measured donors through two lenses: demographic and transactional. As marketers, we want to know their age, gender, location, etc., and we often make decisions on segmentation around recen frequency and monetary analysis—better known as RFM.

Understanding today's donors demands a deeper approach, recognizing their interests, behaviors, motivations and the values they share with your cause. Each individual is a comp amalgamation of various facets, much like the many, many combinations of a Rubik's cube.

So, let's explore the necessity of thinking dimensionally about donors and how it can revolutionize nonprofit fundraising an marketing.





cs he	<b>Evolving donor expectations in the age of personaliz</b> In today's digital age, the lines between for-profit retail experiences and nonprofit interactions are increasingly blurring, especially when it comes to personalization.
x-y oss you e.	This trend began years ago as retail giants like Amazon a Netflix set high benchmarks in personalization, utilizing advanced analytics to create individualized user experie And development in this area was greatly accelerated by COVID-19 pandemic and the rapid rise of online shopping
sers	These companies analyze vast amounts of data, includin purchases, browsing history and customer preferences, t predict future needs and tailor their offerings accordingly
ncy,	Until recently, Home Depot focused on seasonal product promotion to all of its customers (grills during the summ example). Now, Home Depot has a data-driven strategy baround different buyer journeys.
plex	A homeowner renovating their kitchen will receive a diff promotion from the flooring contractor who works on the kitchen—all based upon their previous buying patterns a search history. (Adobe has a fantastic case study on this, you'd like to read more.)
out Ind	Donors, conditioned by their experiences with these reta now carry these expectations into their philanthropic engagements. They want to feel that their unique interes and values are being recognized and reflected in the

communications and appeals they receive.

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# Think Dimensionally

Consider the following statistics in a personalization study McKinsey & Company:

- 71% of consumers expect organizations to deliver personalized interactions
- 76% get frustrated when this doesn't happen
- 78% are more likely to refer friends and family to companies that personalize
- Companies that grow faster drive 40% more of their revenue from personalization than their slower-growing counterparts

It's clear that this shift in expectations demands that nonprofits not only collect but intelligently use data to customize their donor interactions.

#### Leveraging advanced analytics to better understand donors

How much do you truly know about your donors? Sure, you probably know their name, address (mail or email) and transaction history. What about their wealth capacity for giving? Or, better yet, their motivation for giving?

To meet these evolving expectations, nonprofits must employ advanced analytics. This involves collecting and analyzing a variety of data points to gain deeper insights into each donor's unique profile, or golden record. Advanced analytics help in segmenting donors not just based on traditional demographics or RFM but also based on their behavior, engagement levels and interests.





v by	If you want to get really sophisticated, consider this: Eac
	might not even be the same person, depending on the ti
	day. A person's identity while working can change their
	mindset from who they are as a parent, spouse, friend, e

Analytics can reveal which causes a donor feels most passionately about, the kind of content that engages them the most and the communication channels they prefer. This level of insight is invaluable in crafting personalized messages and appeals, ensuring that each communication is relevant and resonates with the donor.

#### This tailored approach not only enhances the donor experience but also increases the effectiveness of fundraising campaigns. Personalized appeals are more likely to resonate with donors, leading to higher engagement and conversion rates.

As an added bonus, by understanding the unique preferences and motivations of your donors, you can even identify new opportunities for engagement and support.

ach donor time of etc.



# Think Dimensionally

**Integrating dimensional thinking into nonprofit strategies** What does this look like for your organization?

For starters, thinking dimensionally is directly connected to the previous beacon of "connecting the dots." Ensure that your data sources are unified into one system so you have access to all of these data points in one place.

Donor golden records can be used to power more personalization and automation within your fundraising program. How deep you go into segmentation depends on your data, your tools and your preferences.

Think about an animal welfare organization building an audience of \$1,000+ donors who also follow them on Facebook ... and live in Colorado ... and love cats ... you get the idea. Each data point is another square on the face of a Rubik's cube leading to more and more combinations.

For example, a donor who has consistently contributed to environmental causes would likely respond more positively to targeted communications about a nonprofit's new sustainability project than to a generic fundraising appeal. Similarly, acknowledging a donor's past contributions in communication can make them feel valued and understood, thereby strengthening their connection to the cause.

By connecting and activating your data, you're able to meet the expectations that have been set by commercial organizations in recent years.





#### **gies** The benefits to this are clear:

**Personalized Engagement:** By thinking dimensionally, nonprofits can better tailor their communications and appeals. Personalization leads to stronger donor relationships and higher engagement levels.

**Enhanced Retention:** Data also helps nonprofits understand donor lifecycles, enabling them to engage donors at the right time with the right message, thereby improving retention rates.

**Building Trust and Transparency:** By showing donors that their preferences and interests are understood and respected, nonprofits can build a stronger foundation of trust and transparency.

The future success of nonprofit organizations increasingly hinges on their ability to adapt to the changing landscape. Understanding the complex tapestry of donors and engaging with them on a more personal level is no longer optional but necessary.

By embracing advanced analytics and thinking dimensionally about donors, nonprofits can create more meaningful interactions, foster lasting relationships and, ultimately, drive more effective fundraising and marketing strategies.



### Be You

Two simple words that can mean so much.

For nonprofit organizations, "be you" means stop trying to be everything to everyone. Understand what's at the heart of you mission and your values, then lean more into it.

That's Step 1: Just be you.

Step 2 is then to amplify this out to the world: Be you ...

- in a way that is seen, heard and felt
- in a way that reflects seeing and hearing those who support you
- in a way that builds a connection from human to hu

Social media has ushered in a new era of creators that empowers each person with the ability to share their though —for better or worse. And nonprofit organizations can't affor simply shout out a one-sided message to the world.

You need to take full advantage of the tools of the era to har your potential. Go beyond posting pictures from the latest volunteer event and making appeals for donations.

Let people in. Earn their trust. Build stronger relationships. Truly make it *social media*.

Before we unpack that any further, let's step back to understand how and why we got to this point.





be your	<b>The rise of social media and influencers</b> The emergence of social media forever altered online communication, starting roughly two decades ago with creation of MySpace (2003), Facebook (2004) and Twitte
	Those tech platforms, plus others like Instagram, YouTu LinkedIn and TikTok, have democratized communication the masses. People no longer need access to a media co or sophisticated, expensive equipment to broadcast the message.
uman ghts	<ul> <li>And they have spread across the globe, connecting peop never before in human history. Consider a few stats:</li> <li>Nearly 3 billion users log in to Facebook each mor</li> <li>YouTube boasts 2.7 billion monthly users.</li> <li>TikTok sports 1.1 billion monthly users.</li> </ul>
ord to	Social media usage dominates our everyday lives—for b worse. The typical user averages about 2.5 hours per day scrolling, reading, watching and consuming.
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### Be You

From actors and politicians to athletes and musicians, "famo folks can now speak directly to their supporters. This has als led to the rise of a whole new class of influencers and creato whose primary outlet is social media. Consider a few:

- Mark Rober spent nine years working for NASA building the Curiosity rover that's now on Mars. In 2011, he start posting videos to YouTube that quickly went viral. Tod he has 27 million followers and a net worth of \$5 million
- Addison Rae rose to popularity through dance videos TikTok. She now has 89 million TikTok followers and 3 million Instagram followers. At age 22, she has an estimated net worth of \$15 million (if not more).
- Khaby Lame was laid off as a machine operator in Ital the start of the pandemic in 2020. He started making videos that mocked overly complex "life hacks" and amassed a rapid following. Khaby now has 162 million followers on TikTok, triple the population of his native country of Senegal.
- When Jimmy Donaldson dropped out of college to pur a full-time YouTube career in 2016, his mom kicked his out. Today, Jimmy—better known by the name MrBeas is YouTube's top creator with over 210 million YouTube subscribers and an estimated net worth of \$100 million

The general public has been drawn to these social media personalities for one big reason: authenticity. These creators people in and give them an extended glimpse into their lives





OUS" SO DIS	This is where nonprofits must take notice. Authenticity must because it builds trust—something that's very muc need today.
ng ted lay, on.	<b>The decline of trust in nonprofits</b> In 2023, the nonprofit industry fell behind business in th Edelman Trust Barometer rankings for the first time in t report's history.
on 39	Take a moment to let that sink in. People now trust for-j businesses more than they trust nonprofit charities.
29	How can we fix this?
ly at	RKD Group commissioned research to ask donors a wid of questions around the topic of trust in nonprofits. Our to gain a deeper understanding of what drives trust.
<b>]</b>	Our findings were—like trust itself—both simple and cor But two driving forces stood out in the research: People transparency and competence.
rsue m st— e n.	In other words, donors want nonprofits to do three thing • Tell me what you plan to do. • Do what you say you're going to do. • Show how my donation helps you do it.
	This plays right back into authenticity.
s let s.	Donors want to understand what's really happening at y organization. They want to look behind the curtain and the real wizards at work.

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### Be You

#### **Putting authenticity into action**

Add it all up, and what do you get?

- There's a great need to rebuild trust in the nonprofit industry.
- Donors crave authenticity and transparency, and they want to be heard.
- Social media and other channels provide an opportun to showcase yourself.

While TikTok dances may not make sense, you can make a greater impact and gain more attention by amplifying your presence to your donors—and by opening up to their feedback.

You can start by grabbing your smartphone and simply showcasing the personalities within your organization. Do quick interviews, a walkthrough at your office, "day in the life" stories, etc. Keep it simple—these videos don't need to be polished or produced.

Then, pull down that curtain and let people in. Share the videos through social media to help your supporters see the "who" behind what you do.

Likewise, pay attention to the groundswells of change that exist beyond your fundraising campaigns. Join in those cultural conversations that are relevant to your organization's mission and values. Be willing to listen to your donors' opinions and interests.





	Give your followers a story and a consistent thread to for And, through the activation of your connected data, you the right version of your story that most appeals to ther
/	Be a part of their journey, and make them a part of your organization's journey.
nity	And remember: Just be you. After all, no one is more qu

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### Plan With Care

So far in the 2024 Compass, we've zoomed in on formative ways to think about fundraising strategy. The last beacon may be the most crucial: It's you. Yes, you. The nonprofit professional reading this.

As you consider the evolution that your organization needs to thrive in the future, you may be thinking, "There's simply no way we can accomplish all of this."

That's because we all know nonprofits face resource challenges. Period. And, as was reiterated in the 2022 release of the movie UnCharitable, the resource challenges can impact staffing and enhance pressures.

This cycle is further impacted by what's known as "compassion" fatigue"-the emotional exhaustion that comes with trying to help solve some of the world's toughest problems.

It all adds up to a well-known issue of burnout that is often shrugged off as "just part of nonprofit work." According to the Center for Effective Philanthropy, a staggering 68% of nonprofit leaders report concerns about employee burnout.

In our final beacon for 2024, we'll look at how to set a path for fundraising efforts while ensuring the health and well-being of those who power these initiatives.

#### Shifting expectations and views in the workplace

There was a time-not too long ago, in fact-that working long hours in a stressful environment was seen as a badge of honor in our society.





- rewarded with promotions and pay raises. Those promotions typically led to more work, more hours and more stress, all of which has a huge long-term impact on health.
  - Today, there's a growing awareness and changing attitude toward holistic health and work-life balance. This shift toward wellness started several years ago due to notable rises in depression, stress, anxiety and burnout.

- Consider these stats from Gallup:
  - 76% of employees experience burnout on the job at least sometimes
  - 28% say they are burned out "very often" or "always" at work
  - 57% of U.S. and Canadian workers reported feeling stress on a daily basis
  - 44 million American adults are experiencing significant loneliness
  - 29% of adults say they've been diagnosed with depression at some point in their lifetime

Modern workers are increasingly looking for employers who recognize the importance of work-life balance, provide support for stress management and offer resources for mental health. In its "2023 Work in America Survey," The American Psychological Association found that 92% of workers said it is very (57%) or somewhat (35%) important to work for an organization that values their emotional and psychological well-being.

This is particularly relevant in the nonprofit sector where the emotional toll of the work can be high. Workers in this sector need workplace cultures that acknowledge and address the unique stressors they face. They need environments where their well-being is a priority and where they are supported in managing the pressures of their roles.



## Plan With Care

#### **Cultivating a positive culture toward change**

Desmond Tutu is known for his instrumental role in ending decades of apartheid in South Africa. When asked about how to approach such a seemingly impossible task, he simply said, "There is only one way to eat an elephant: a bite at a time."

Implementing major changes in an organization can be a complex and often challenging process. It requires careful planning, clear communication and a comprehensive understanding of the organization's structure, culture and goals. It also requires the buy-in of your staff and board.

Here's a guide to navigate this process effectively:

**Develop a Clear Vision:** Once the need for change is established, the first step is to develop a clear and compelling vision of what the change will achieve. This vision should align with your nonprofit organization's overall strategy and mission. It should be inspiring, yet achievable, and should clearly communicate the benefits of the change to all stakeholders.

Plan and Strategize: Effective planning is the backbone of successful change implementation. This phase involves setting specific, measurable, achievable, relevant and time-bound (SMART) goals. The plan should outline the resources required, potential risks and mitigation strategies. It's also important to establish key performance indicators (KPIs) to monitor the progress of your evolution.
 Monitor and Evaluate: Continuous monitoring and evaluation against your set KPIs help in assessing the impact of the change. This phase involves collecting data, analyzing it and making informed decisions based on the findings. Celebrating small wins and learning from setbacks keeps the momentum going.



**Engage Stakeholders:** Change can be met with resistance, making stakeholder engagement crucial. Communicating the vision and plan to employees, donors, partners, suppliers and other stakeholders is essential. This communication should be two-way, allowing stakeholders to express their concerns and suggestions. Employee engagement is particularly important as they are the ones who will implement the change at ground level. Providing training and support to employees helps in easing the transition.

**Involve Leadership and Management:** Leadership commitment is vital in driving change. Executive leaders and board members should be role models, demonstrating their commitment to change through their actions. Management should also be involved in the process as they play a key role in implementing the change at various levels of the organization.

Id**Be Flexible and Adaptable:** While a well-laid plan is essential,<br/>we all know that life happens sometimes (we're looking at you,<br/>2020). Being open to adapting the plan based on feedback and<br/>unforeseen challenges is important. Regularly reviewing the<br/>progress and making necessary adjustments ensures that the<br/>change initiative remains on track.

**Sustain the Change:** Finally, ensuring that the change is sustainable over the long term is crucial. This involves integrating the changes into your organization's culture and regular operations. Continuous improvement practices should be encouraged to maintain the efficacy of the change.





### Plan With Care

Reducing the number of "hats" you wear can also help as you take on the added responsibility of a major organizational change. As we all know, nonprofit professionals often juggle a variety of roles due to resource constraints. This can be a significant source of stress and burnout.

Addressing this requires both strategic organizational plann and the implementation of effective tools. Streamlining processes, outsourcing some responsibilities, using technolo to automate tasks and ensuring that roles are clearly defined can help reduce the burden on individual employees.

In fact, this is an area where organizations should begin usin AI and other technology tools to reduce the number of mindl repetitive tasks employees are forced to do. In their book "The Smart Nonprofit: Staying Human-Centered in An Automated World," authors Beth Kanter and Allison Fine lay out an excellent roadmap for this transformation.

Implementing major change is a journey that tests the resilience and adaptability of any organization. With the right approach, it will lead to significant improvements in performance, competitiveness and employee satisfaction, positioning your nonprofit organization well for future success.





A people-first organization with a strong future When a nonprofit organization successfully integrates a f
on employee wellness into a well-thought-out strategic g plan, the benefits are extraordinary. And these two eleme combine to form a symbiotic relationship.
A people-first approach leads to happier, more engaged employees who are likely to be more productive and com to their work. Likewise, a strong strategic plan focused or growth through change will lead to better revenue outcor and happier employees.
Nonprofits that prioritize these two areas are also more attractive to potential employees and can better retain ta staff. In an increasingly competitive job market, this can significant advantage for organizations looking to attract keep the best talent.
By cultivating a positive culture toward change, streamlin workloads and prioritizing employee development and well-being, nonprofit organizations can create a more sustainable and productive working environment. In doir they not only enhance the lives of their employees but als strengthen the foundation of their mission-driven work.

Think of it as strategic growth with a human focus. The result is motivated and healthy employees armed with the tools they need to deliver effective marketing and fundraising efforts.

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# About RKD Group

generation and the next.

### Our values



### Embody purpose

We live out the nobility and virtue of working with purpose-based organizations. Therefore, we constantly act with mission-delivery in mind.

We bring creativity, energy and light to conversations and engagements. Therefore, we choose abundance and imagination, rather than scarcity.



### Trust first

We show up and give benefit of the doubt. Therefore, we prioritize transparency, competency and belief—in each other and those with whom we partner.



#### We are North America's leading fundraising and marketing solutions provider to growth-focused nonprofit organizations. We exist to amplify and champion the causes we serve. Our vision is to propel the practice of philanthropy forward into a new era. We aim to elevate your mission and grow philanthropy for this



### Spark ideas



### Solve problems

We see challenges as opportunities to leave a place better than how we found it. Therefore, we always look for ways to solve problems, not wallow in them.



#### Expect excellence

We demand the best of ourselves and others. Therefore, our drive will be infectious.

### **RKDGROUP.COM**





